

A Tester's Life - Startup Edition

Bertold Kolics Agile Testing Days USA, May 23, 2023

Before We Start

- How are you doing?
- Could I get to know you better?



https://t.ly/-otub

My Context

- Question Asker, Bulldog Engineer
- Not a Gatekeeper
- <u>Verosint</u>
 - SaaS business
 - We detect & prevent online account fraud
- Organization
 - small startup < 20 employees
 - o distributed, remote engineering team
 - only testing specialist



https://t.ly/-otub



The New Role

- **Greenfield OMG!**
 - how many times do you get the chance to do it right from the beginning?
- Started at the same time as 1st DevOps



Summary

- Unit tests available for most micro-services. Unit test coverage is captured manually.
- Postman collections are available to test, exercise APIs. The collections are not under source control.
- No automated system testing in place
- No CI/CD pipelines in place
- Datasets for testing databases have not been created yet. Script to create an empty Neo4J database is available.
- No static testing in place (think linters, static code analyzers)
- No defined software development process, no pull request checklists
- © 2023 Verosint, All rights reserved No single pane of glass to view test activities, test results

First Steps

- PPP people, product, process
- Building a strategy
 - details next quarter and then beyond from tactical to strategic
 - socialize with team
 - o and get buy-in
- Roll up sleeves and get cranking
 - 1x1 intro to each team member remote-first (people)
 - make it a priority to learn the domain (product)
 - building CI/CD pipeline for test automation (product)
 - research tooling for linting back-end/front-end, create configuration, add to pipeline,
 clean-up code (product)
 - o no main branch check-ins, introduce peer reviews, engage (process)
 - yes, manual testing where needed (product)
 - regular check-ins with product manager (product)



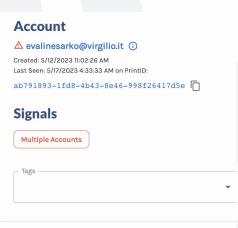
People

- 1x1 intro to each team member remote-first
- Regular check-ins with product manager
- Work with remote UI team started about the same time
 - contractors
 - different country
 - different culture
- Remember
 - each person has different communication preferences
 - think win-win
 - o criticize privately, praise publicly

Product

- Make it a priority to learn the domain
 - account fraud
- Learn the product / technologies
 - o graph database, 3rd party vendors for data
- Building CI/CD pipeline for test automation
- Research tooling for scanning the code
 - o create configuration, add to pipeline, help cleaning up code
 - o golangci-lint, eslint, SonarCloud
- Yes, manual testing where needed





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Process

- No main branch check-ins
 - introduce peer reviews
 - o engage in peer reviews
 - teach good practices
- Introduce tooling
 - Atlassian Suite
 - Setup projects

- Standups
 - o introduce them
 - show the board accountability, transparency

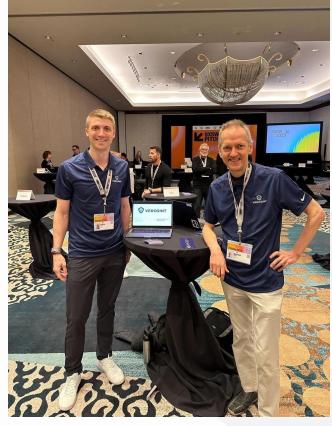


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Working With Product Mgmt

- Know the direction what is coming
- Tendency to focus on features only
 - be the voice for testability, maintainability, scalability, security (in addition to...)
- Challenge assumptions
 - explain pros/cons
 - o ask the whys
- Start developing personas
 - o buyer
 - o users administrator, fraud specialist, developer
- Think about ideal customer profiles
 - o which companies, segments would benefit most from our offering
 - what language do they speak
- Why? This informs testing priorities, focus, goals



Working With DevOps

- Overlap in Goals
 - engineering productivity
- Automation with CI/CD
 - designing the pipeline
 - enabling fast feedback loop
- Setting up / creating environments
 - o production, development
- Security
 - manual as well as automated testing
 - o 3rd party libraries think supply chain attacks
- Logging/Monitoring/Alerting
- Load / performance testing
 - o preparation, scheduling, execution



Working With Executives

- No work is possible without their buy-in
 - o make it easy for them to understand the whys
 - on a regular basis
 - articulate value to the business
 - you are not a gatekeeper
- Communicate often
 - build trust
 - transparency
 - o demo your work
 - o dashboards, metrics











Mark Batchelor CTO & Co-founder

in



Travis Favaron VP of Product



Kristen Komatz VP of Engineering

in



Jason Bonds VP of Sales

in

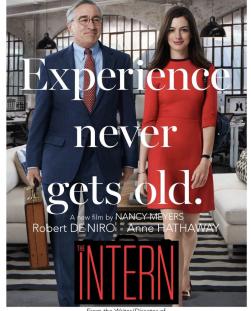


Samantha Wenzel

FINE.

Working With Interns

- Testing is rarely focus in college programs
- Opportunity for students
 - broaden perspective,
 - work on production code,
 - work in teams
- Opportunity for the team
 - practice mentoring
 - hone technical leadership skills
 - reduce that tech debt
- Works best if both parties win
 - Ask at the beginning: what does a successful internship look like for you?
- Example projects completed
 - E2E testing research & implementation; Roll out RenovateBot to automatically update dependencies; CubeJS integration tests to reduce frontend regressions; Implement CI/CD for library repositories (tagging/versioning)



From the Writer/Director of
T'S COMPLICATED, THE HOLIDAY, SOMETHING'S GOTTA GIVE

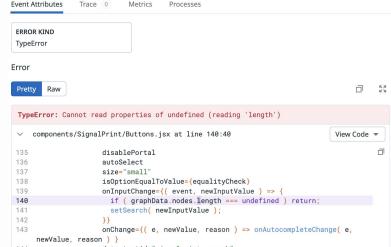
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Logging/Monitoring/Alerting

- DataDog
- Log content
 - right severity
 - right verbosity
 - connecting events flowing through the application
- Frontend logging client side errors
- Application Performance Metrics (APM)
- <u>Notebooks</u> for capturing content





Peer Reviews

- Takes many shapes and form
 - does not have to be asynchronous
 - o pairing, mobbing, buddy checks, Slack huddles
- Opportunity to teach best practices
 - o think junior developers
- Some guidelines help
 - checklists on content, timing, size
- Leverage linters / static analysers to point out the obvious
 - allows you to focus on higher level concerns
- Be responsive & timely
 - o ask questions about the code, avoid using "your code"



Documentation

- DocOps?
- Developers stink at it
- Working with documentation contractors
- Process tech writer on merge requests
- API docs
 - OpenAPI
- Automating publishing
 - API specs
 - Other docs
 - Single source of truth!

- Validating the API definition located at publicapi.yaml...
- Staging your API definition for upload...
- Updating your API docs in ReadMe...

Vupdating your API docs in ReadMe... done!
You've successfully updated an existing OpenAPI file on your ReadMe

https://dash.readme.com/project/verosint/v1.0/refs/signalprim

To update your OpenAPI definition, run the following:

rdme openapi publicapi.yaml --key=<key> --id=6400d38796436f00

Cleaning up project directory and file based variables

Job succeeded



Tools of My Trade

- Atlassian stack: Jira, Confluence
 - integrations (!) Slack, Gitlab, Email, DataDog
- Gitlab: <u>CI/CD</u>, <u>repository analytics</u>, <u>SAST</u>
 - Also: Renovatebot 3rd party component updates
- Static testing: golangci-lint, eslint, Sonar Cloud, Prettier
- Commit hooks: husky
- Unit / integration testing: go testing library, Jest, React Testing Library
- API / integration testing: Postman & Newman, Vacuum
- Load testing: <u>k6</u>, <u>vegeta</u>, <u>f1</u>
- End-to-end testing: Playwright
- Security testing: **Zed Attack Proxy**
- Documentation: Readme (& rdme client), Lucid, Miro
- IDE: Visual Studio Code (GitHub Copilot, REST Client)
- Data Quality: Google Sheets <u>functions</u>, SQL © 2023 Verosint. All rights reserved.

Give me six hours to chop down a tree and I will spend the first four sharpening the axe.

Abraham Lincoln

Brainy Quote[®]

To Recap

Why should work at a startup?

- Greenfield
- Lead & stay hands-on
- Wear multiple hats
- No silos
- Experience impact first hand
- No red tape
- Fewer meetings
- Want focused but varied work
- Enjoy being the glue engineer, enjoy greasing the wheel

Why should you hire a testing specialist?

- Instills best practices from the get go
- Helps team to scale
- Increased engineering productivity less rework, more feature work
- Start early: you need a specialist
- You are not the one finding the bugs!



Books, Podcasts, Newsletters

Books

- <u>Leading Quality</u>: How Great Leaders
 Deliver High-Quality Software and
 Accelerate Growth
- Holistic Testing: Weave Quality into your Product
- Podcasts (full <u>list</u>)
 - o AB Testing
 - <u>Testing Peers</u>
 - o <u>Dev Interrupted</u>
 - o <u>Software at Scale</u>
 - o <u>Maintainable</u>
- <u>The Pragmatic Engineer</u> newsletter













Thanks for your attention!

Feedback welcome!

Go to **agiletestingdays.us/session-ratings** and give your rating!





THANKS FOR YOUR ATTENTION!

Enjoy the rest of Agile Testing Days USA.

My slides are available for you at:

https://bertold.kolics.net/pages/





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